中國工商銀行股份有限公司

INDUSTRIAL AND COMMERCIAL BANK OF CHINA LIMITED

(a joint stock limited company incorporated in the People's Republic of China with limited liability)

Stock Code: 1398

USD Preference Shares Stock Code: 4620

REPLY SLIP FOR THE FIRST EXTRAORDINARY GENERAL MEETING OF 2025

To: Industrial and Commercial Bank of China Limited (the "**Bank**")

I/We *(Note 1)* ______________________________,
of ______________________________
being the registered holder(s) of______________________ *(Note 2)* H shares of RMB1.00 each in the capital of the Bank, hereby inform the Bank that I/we intend to attend or appoint a proxy to attend on my/our behalf the First Extraordinary General Meeting of 2025 of the Bank to be held at Head Office of Industrial and Commercial Bank of China, 55 Fuxingmennei Avenue, Xicheng District, Beijing, PRC at 2:50 p.m. on Thursday, 16 October 2025.

Date: ______________________ Signature: ______________________

Notes:

1. Please insert full name(s) and address as registered in the register of members in **BLOCK CAPITALS**.

2. Please insert the number of shares registered in your name(s).

3. The completed and signed reply slip should be delivered to the Bank's Board of Directors' Office or Computershare Hong Kong Investor Services Limited by hand, by post or by fax on or before Saturday, 11 October 2025.

   The Bank's Board of Directors' Office is located at 55 Fuxingmennei Avenue, Xicheng District, Beijing 100140, PRC (Tel: (86 10) 8101 1187, Fax: (86 10) 6610 6139). The address of Computershare Hong Kong Investor Services Limited is 17M Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong (Tel: (852) 2862 8555, Fax: (852) 2865 0990).