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中國工商銀行股份有限公司

INDUSTRIAL AND COMMERCIAL BANK OF CHINA LIMITED

(A joint stock company incorporated in the People's Republic of China with limited liability) (Stock Code: 1398)

USD OFFSHORE PREFERENCE SHARES ("USD Offshore Preference Shares", Stock Code: 4620) NOTICE ON COMPLETION OF REDEMPTION

Reference is made to the Announcement on the Redemption of the USD Offshore Preference Shares by Industrial and Commercial Bank of China Limited dated 15 August 2025 (the "Announcement") of Industrial and Commercial Bank of China Limited (the "Bank"). Unless otherwise defined, capitalized terms used in this announcement have the same meanings as those defined in the Announcement.

Pursuant to the terms and conditions of the USD Offshore Preference Shares and the reply letter from the NFRA where no objections were raised for the Bank's redeeming the USD Offshore Preference Shares, the Bank redeemed the aforementioned USD Offshore Preference Shares on 23 September 2025 (the "Redemption Date") in whole at the redemption price of each USD Offshore Preference Share (being the aggregate of an amount equal to the Liquidation Preference (as defined in the Terms and Conditions) of each USD Offshore Preference Share plus any declared but unpaid dividends in respect of the period from (and including) the immediately preceding dividend payment date to (but excluding) the Redemption Date).

Subsequent to the redemption and cancellation of the aforementioned USD Offshore Preference Shares on the Redemption Date, there are no USD Offshore Preference Shares in issue in the offshore market. Accordingly, the Bank has made an application to The Stock Exchange of Hong Kong Limited to withdraw the listing of the USD Offshore Preference Shares, which becomes effective after 16:00, 24 September 2025, Beijing time.

The Board of Directors of Industrial and Commercial Bank of China Limited

Beijing, PRC 24 September 2025

As at the date of this announcement, the Board of Directors comprises Mr. LIAO Lin, Mr. LIU Jun and Mr. WANG Jingwu as executive directors, Mr. LU Yongzhen, Ms. CAO Liqun, Mr. DONG Yang and Ms. ZHONG Mantao as non-executive directors, Mr. Norman CHAN Tak Lam, Mr. Herbert WALTER, Mr. Murray HORN, Mr. CHEN Guanting and Mr. LI Weiping as independent non-executive directors.