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中國工商銀行股份有限公司

INDUSTRIAL AND COMMERCIAL BANK OF CHINA LIMITED

(a joint stock limited company incorporated in the People's Republic of China with limited liability)

Stock Code: 1398

ANNOUNCEMENT ON CONVENING 2025 THIRD QUARTERLY RESULTS RELEASE

REMINDERS OF IMPORTANT CONTENT:

• Meeting time: 17:00 to 18:00, Thursday, 30 October 2025

Meeting method: Teleconference

• Access to the meeting:

[Chinese dial-in] Chinese mainland: +86-4001510269

Hong Kong SAR, China: +852-51089680

Global: +86-1021377168

Password: 601398

[English dial-in] Chinese mainland: +86-4001510269

Hong Kong SAR, China: +852-51089680

Global: +86-1021377168

Password: 001398

• Investors may submit relevant questions before 17:00 on Tuesday, 28 October 2025 to the mailbox of the Bank (QA@icbc.com.cn), or ask questions when the meeting is held.

Industrial and Commercial Bank of China Limited (the "Bank") intends to disclose 2025 third quarterly results on 30 October 2025. In order to facilitate investors to have a comprehensive and in-depth understanding of the Bank's 2025 third quarterly results and operating condition, the Bank intends to hold a results release on 30 October 2025.

I. TYPE OF RESULTS RELEASE

The results release will be held through teleconference.

II. TIME AND METHOD OF THE RESULTS RELEASE

1. Meeting time: 17:00 to 18:00, Thursday, 30 October 2025

2. Meeting method: teleconference

3. Access to the meeting:

[Chinese dial-in] Chinese mainland: +86-4001510269

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Global: +86-1021377168

Password: 001398

III. PARTICIPANTS

Mr. Tian Fenglin, Board Secretary and Chief Business Officer, and persons in charge of relevant business departments.

IV. PARTICIPATION METHODS FOR INVESTORS

- 1. Investors can join the 2025 third quarterly results release by dialing the above numbers during 17:00-18:00 on Thursday, 30 October 2025.
- 2. Investors may submit relevant questions before 17:00 on Tuesday, 28 October 2025 to the mailbox of the Bank (QA@icbc.com.cn), or ask questions in real time when the meeting is held.

V. CONTACT PERSON AND METHOD

Investor Relations Team of the Bank

Email: QA@icbc.com.cn

Tel: 010-66108608

The Board of Directors of Industrial and Commercial Bank of China Limited

Beijing, PRC 23 October 2025

As at the date of this announcement, the Board of Directors comprises Mr. LIAO Lin, Mr. LIU Jun and Mr. WANG Jingwu as executive directors, Mr. LU Yongzhen, Ms. CAO Liqun, Mr. DONG Yang and Ms. ZHONG Mantao as non-executive directors, Mr. Norman CHAN Tak Lam, Mr. Herbert WALTER, Mr. Murray HORN, Mr. CHEN Guanting and Mr. LI Weiping as independent non-executive directors.