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中國工商銀行股份有限公司

INDUSTRIAL AND COMMERCIAL BANK OF CHINA LIMITED

(a joint stock limited company incorporated in the People's Republic of China with limited liability)

Stock Code: 1398

ANNOUNCEMENT ON CONVENING 2025 ANNUAL RESULTS RELEASE

REMINDERS OF IMPORTANT CONTENT:

- Meeting time: 17:00 to 18:00, Friday, 27 March 2026
- Meeting method: Webcast
- Webcast website: <https://s.comein.cn/ICBC2026>
- Investors may submit relevant questions before 17:00 on Tuesday, 24 March 2026 to the mailbox of the Bank (QA@icbc.com.cn), or ask questions when the meeting is held.

Industrial and Commercial Bank of China Limited (the “**Bank**”) intends to disclose 2025 annual results on 27 March 2026. In order to facilitate investors to have a comprehensive and in-depth understanding of the Bank’s 2025 annual results and operating condition, the Bank intends to hold a results release on 27 March 2026.

I. TYPE OF RESULTS RELEASE

The results release will be held through webcast.

II. TIME AND METHOD OF THE RESULTS RELEASE

1. Meeting time: 17:00 to 18:00, Friday, 27 March 2026
2. Meeting method: Webcast
3. Webcast website: <https://s.comein.cn/ICBC2026>

III. PARTICIPANTS

Mr. Liu Jun, President, representatives of directors and certain members of the senior management.

IV. PARTICIPATION METHODS FOR INVESTORS

Investors can view the 2025 annual results release by logging onto the live broadcasting platform or scanning the following QR code from 17:00 to 18:00, on Friday, 27 March 2026.



Investors may submit relevant questions before 17:00 on Tuesday, 24 March 2026 to the mailbox of the Bank (QA@icbc.com.cn), or ask questions in real time when the meeting is held.

V. CONTACT PERSON AND METHOD

Investor Relations Team of the Bank

Email: QA@icbc.com.cn

VI. OTHER MATTERS

After the results release is held, investors can log onto “Investor Relations – Investor Calendar” section of the Bank’s website (<http://www.icbc-ltd.com>) to view the convention and main content of the results release.

**The Board of Directors of
Industrial and Commercial Bank of China Limited**

Beijing, PRC
19 March 2026

As at the date of this announcement, the Board of Directors comprises Mr. LIAO Lin, Mr. LIU Jun, Mr. DUAN Hongtao and Mr. WANG Jingwu as executive directors, Ms. CAO Liqun, Mr. DONG Yang and Ms. ZHONG Mantao as non-executive directors, Mr. Norman CHAN Tak Lam, Mr. Herbert WALTER, Mr. Murray HORN, Mr. CHEN Guanting, Mr. LI Weiping and Mr. LEE Kam Hung Lawrence as independent non-executive directors.